



July 6, 2016

**VIA HAND DELIVERY**

The Honorable Kevin R. Huennekens  
United States Bankruptcy Judge  
United States Bankruptcy Court  
Eastern District of Virginia  
701 East Broad Street, Suite 4000  
Richmond, Virginia 23219

***RE: In re: Alpha Natural Resources, Inc., et al.,  
Case No. 15-33896 (Jointly Administered)***

Honorable Judge Huennekens:

Pursuant to the Order Compelling McKinsey Recovery & Transformation Services U.S., LLC, Turnaround Advisor for the Debtors, to Comply with the Requirements of Bankruptcy Rule 2014 [Docket No. 2895] entered on July 1, 2016, enclosed please find the Disclosure, *In Camera*, by McKinsey Recovery & Transformation Services U.S., LLC.

Sincerely,

Christopher L. Perkins  
*Counsel for McKinsey Recovery &  
Transformation Services U.S., LLC*

Enclosures

cc: Martin J. Bienenstock (with enclosures)

E-mail: Christopher.Perkins@leclairryan.com  
Direct Phone: (804) 783-7550  
Direct Fax: (804) 783-7686

919 East Main Street, Twenty-Fourth Floor  
Richmond, Virginia 23219  
Phone: (804) 783-2003 \ Fax: (804) 783-2294

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U.S. BANKRUPTCY COURT  
EASTERN DISTRICT OF VIRGINIA

**EASTERN DISTRICT OF VIRGINIA  
UNITED STATES BANKRUPTCY COURT  
RICHMOND DIVISION**

In re	)	Chapter 11
Alpha Natural Resources, Inc, <i>et al.</i> ,	)	Case No. 15-33896-KRH
Debtor(s)	)	(Jointly Administered)
_____	)	

**DISCLOSURE, *IN CAMERA*, BY  
MCKINSEY RECOVERY & TRANSFORMATION SERVICES U.S., LLC  
PURSUANT TO ORDER DATED JULY 1, 2016**

Pursuant to this Court's order dated July 1, 2016 [Docket # 2895], McKinsey Recovery & Transformation Services U.S., LLC ("McKinsey RTS"), provides, for initial *in camera* review by the Court, and subsequent review pursuant to a confidentiality agreement by the United States Trustee and primary attorneys for (i) the above-captioned debtors (the "Debtors") and (ii) the statutory creditors' committee, the following information:

- 1) A list containing the names of the 121 undisclosed connections discussed at the hearing, together with sufficient information for the Court to determine (1) whether any of those connections constitute an interest that is adverse to the estate and (2) whether McKinsey is disinterested, all as required by 11 U.S.C. § 327:
  - a) Every name on the list of interested parties provided by the Debtors (such list, the "Interested Parties List" and such parties, the "Interested Parties") with whom McKinsey RTS or its affiliates (collectively, "McKinsey") has a connection, along with its Interested Party category, is listed on Schedule 1 attached hereto. Schedule 1 lists 128 distinct connections, and after deleting duplicate matches and name coincidences that turned out not to be Interested Parties or their affiliates, and adding names of clients of affiliates of McKinsey RTS, the list of distinct connections totals 121.

- b) In the instances of Interested Parties who are clients of McKinsey, none of them account for more than 1.2% of McKinsey' annual gross revenue on a consolidated basis as of year- ended December 31, 2015.
  - c) In all cases, the services provided by McKinsey to each Interested Party on Schedule 1 are unrelated and not adverse to the Debtors, as confirmed by the survey process described in Paragraph 4(c) below.
  - d) In the instances in which the Interested Party on Schedule 1 was a former employer of a McKinsey individual, the match is likely not a connection for purposes of Rule 2014, but is nevertheless disclosed.
  - e) McKinsey and its personnel are neither prepetition creditors, equity security holders, nor prepetition insiders of the Debtors, within the meaning of Bankruptcy Code section 101(14). McKinsey and its personnel are not, and were not, within 2 years before the date of the filing of the petition, a director, officer, or employee of the Debtors.  
  
McKinsey does not have an interest materially adverse to the interest of the estates or of any class of creditors or equity security holders, by reason of any direct or indirect relationship to, connection with, or interest in, the Debtors, or for any other reason.
- 2) Identification of Interested Parties that manage investments for MIO Partners, Inc. or its investment affiliates (collectively, "MIO"):
- a) Attached hereto as Schedule 2 is the list of Interested Parties that manage investments in funds, funds of funds, or third party managers where MIO has no input or control over investment decisions. The information on Schedule 2 is proprietary information of MIO and therefore has not been and will not be shared with any non-MIO personnel (except its board of directors), including the McKinsey RTS team serving the Debtors, other than McKinsey's Office of the General Counsel and its legal advisors.



3) Identification of Interested Parties in which MIO owns securities; provided, however, that (i) where MIO invests in or with funds of funds, funds, or third party managers, and has no input or control over investment decisions therein, McKinsey RTS shall disclose only which funds of funds, funds, and third party managers are on the list of Interested Parties and (ii) where MIO has directed an investment with its investment discretion, McKinsey RTS shall disclose the Interested Parties whose names match with names on MIO's ledgers of investments:

a) Attached hereto as Schedule 3 is the list of Interested Parties whose names match with names on MIO's ledgers of investments where MIO has directed an investment with its investment discretion. The information on Schedule 3 is proprietary information of MIO and therefore has not been and will not be shared with any non-MIO personnel (except its board of directors), including the McKinsey RTS team serving the Debtors, other than McKinsey's Office of the General Counsel and its legal advisors.<sup>1</sup>

4) The survey response rates to the email surveys sent to McKinsey RTS and its affiliates' personnel in connection with each Carmody declaration filed in this case and any responses thereto showing a connection to an Interested Party together with sufficient information for the Court to determine (1) whether any of those connections constitute an interest that is adverse to the estate and (2) whether McKinsey is disinterested, all as required by 11 U.S.C. § 327.

a) All Interested Parties named in the responses to the email surveys sent to McKinsey personnel which disclosed connections are incorporated into the list in Schedule 1 hereto.

b) Paragraph 1(e) above is incorporated here.

c) One client service team lead partner per client on Schedule 1: McKinsey's client database includes all McKinsey's clients (the "Global Client Database"). Therefore, the matching of the Interested Party List and the Global Client Database produced a list of every McKinsey client who might be a connection. With respect to every client

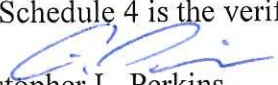
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<sup>1</sup> Notwithstanding the last sentence of Paragraph 3(a), the information in Schedule 3 was made available to Kevin Carmody, the Practice Leader at McKinsey RTS in charge of the services it is rendering to the Debtors, for the sole purpose of enabling him to provide the verification in Schedule 4 hereto pursuant to 28 U.S.C. § 1746.

identified pursuant to the matching process described in the preceding sentence, the survey responses produced a 100% response rate insofar as at least one partner who leads the client service team with respect to any such client provided a survey response, including with respect to each client that appears on Schedule 1. To assure the response would include at least one response from a client service team lead partner for each client, McKinsey sent out survey emails to every client service team lead partner that served any such client during the relevant time period, which accounted for the delivery of approximately 40% more survey emails than the number of responses received. This was McKinsey's most important survey as it was the mechanism to ensure that McKinsey was not working on an adverse matter at any of the clients on Schedule 1 as well as to put these Partners on notice that they could not provide support to any client that might be considered adverse to the Debtors without first contacting the McKinsey General Counsel's office.

- d) McKinsey consultants who serve the Debtors were asked to identify additional connections: 100% response rate.
- e) McKinsey RTS U.S.: response rate of 87% (McKinsey RTS globally 53%)- this was a secondary check only, as most if not all of the client data was already available through the Global Client Database that contains a record of all client relationships.
- f) McKinsey sent the following additional email surveys to persons who did not have clients on the Interested Parties List based on results from matching the parties on the Interested Parties List with its Global Client Database. These surveys customarily, are only responded to by individuals having possible connections to disclose:

- i) Survey to Partners with no clients on the Interested Parties List according to the Global Client Database and who are not affiliated with McKinsey RTS: 26% response rate. Partners typically respond to this survey only if they have a connection to report. It is not a targeted survey as in 4c above as it is only sent to those Partners who, according to our Global Client Database, do not have clients on the Interested Parties List. This survey requests, among other things, disclosures of connections adverse to the Debtors.
- ii) Survey to McKinsey employees who are not Partners, do not have clients on the Interested Parties List based on the Global Client Database, and are not affiliated with McKinsey RTS: All remaining colleagues survey: 39% response rate. Colleagues typically respond to this survey only if they have a connection to report.
- 5) Attached hereto as Schedule 4 is the verification of Kevin Carmody.

By:  /s/ Christopher L. Perkins  
Local Counsel

LECLAIRRYAN, A Professional Corporation  
919 East Main Street, Twenty-Fourth Floor  
Richmond, Virginia 23219  
(804) 783-7550 Direct  
(804) 783-7686 Fax  
[Christopher.Perkins@leclairryan.com](mailto:Christopher.Perkins@leclairryan.com)

Bruce H. Matson, Esq.  
LeClair Ryan, A Professional Corporation  
919 East Main Street  
Richmond, VA 23219  
[Bruce.Matson@leclairryan.com](mailto:Bruce.Matson@leclairryan.com)

*Local Counsel for McKinsey Recovery & Transformation Services U.S., LLC*

-and-

McKinsey Recovery & Transformation Services U.S., LLC  
55 East 52nd Street  
New York, NY 10055  
Attn: Mr. Kevin Carmody  
[Kevin\\_Carmody@mckinsey.com](mailto:Kevin_Carmody@mckinsey.com)

Martin J. Bienenstock, Esq.  
Proskauer Rose LLP  
Eleven Times Square  
New York, New York 10036-8299  
[mbienenstock@proskauer.com](mailto:mbienenstock@proskauer.com)

Edward C. Dolan, Esq.  
Hogan Lovells US LLP  
Columbia Square  
555 Thirteenth Street, NW  
Washington, D.C. 20004  
[Edward.Dolan@hoganlovells.com](mailto:Edward.Dolan@hoganlovells.com)

Peter A. Ivanick, Esq.  
Hogan Lovells US LLP  
875 Third Avenue  
New York, NY 10022  
[Peter.Ivanick@hoganlovells.com](mailto:Peter.Ivanick@hoganlovells.com)

*Counsel for McKinsey Recovery & Transformation Services U.S., LLC*



Schedule 1



**SCHEDULE 1 - CONFIDENTIAL AND SUBJECT TO PROTECTIVE ORDER ANTICIPATED IN ORDER DATED JULY 1, 2016**

<b>McKinsey Client Name</b>	<b>Interested Party Name</b>	<b>Interested Party List Category</b>
3i and EU PE	3i Debt Management US LLC	Secured Term Loan Lenders
	Ace American Insurance Co. ACE American Insurance Company ACE Bermuda Westchester Fire Insurance Company	Beneficiaries of Letters of Credit Insurers, Insurance Brokers and Third-Party Administrators Insurers, Insurance Brokers and Third-Party Administrators Insurers, Insurance Brokers and Third-Party Administrators
ACE Limited		
Aegon N.V.	Aegon USA Investment Management LLC	Secured Term Loan Lenders
Affiliated Managers Group	Systematic Financial Management	Secured Term Loan Lenders
Allianz	Allianz Global US	Secured Term Loan Lenders
	AEP River Operations LLC American Electric Power American Electric Power/Appalachian Power Company Appalachian Power Company Indiana Michigan Power Company	Debtors' Largest Unsecured Creditors (Excluding Noteholders) Significant Utility Providers Major Customers of the Debtors+
American Electric Power Co. Inc.		
	National Union Fire Insurance Company of Pittsburgh AIG Commercial Equipment Finance AIG Specialty Insurance Company Charis Specialty Insurance Company Commerce and Industry Insurance Company Lexington Insurance Company (US)	Beneficiaries of Letters of Credit Insurers, Insurance Brokers and Third-Party Administrators Parties to Material Unexpired Leases with the Debtors
American International Group (AIG)		
Ameriprise Financial Inc	Columbia Management Investment Advisers LLC	Major Equity Holders
Anchorage Advisors LLC	Anchorage Capital Group LLC	Secured Term Loan Lenders
Anglo American plc	Anglo American Plc	Major Equity Holders
	Apollo Global Management Apollo Global Management LLC	Revolving Facility Lenders (Apollo) Secured Term Loan Lenders (Apollo) Major Unsecured Noteholder (Oaktree)
Apollo Management		

McKinsey Client Name	Interested Party Name	Interested Party List Category
ArcelorMittal SA	ArcelorMittal Princeton ArcelorMittal Sourcing, S.A. Pristine Resources, Inc. (Arcelor Mittal)	Major Competitors Major Customers of the Debtors Parties to Material Unexpired Leases with the Debtors
AT&T	AT&T AT&T Mobility	Significant Utility Providers
Australia and New Zealand Banking Group Limited (ANZ)	Australia and New Zealand Banking Group Ltd. (ANZ)	Depository and Disbursement Banks
Bain Capital	Sankaty Advisors LLC	Major Equity Holders Major Unsecured Noteholders Second Lien Noteholders Secured Term Loan Lenders
Bank of America Corp.	Bank of America Bank of America, N.A. Bank of America Leasing & Capital	Debtors' Professionals, Consultants and Service Providers Depository and Disbursement Banks Secured Term Loan Lenders Revolving Facility Lenders Parties to Material Unexpired Leases with the Debtors
Bank of Montreal	Bank of Montreal	Revolving Facility Lenders
Barclays Plc	Barclays Bank PLC	Revolving Facility Lenders Secured Term Loan Lenders
BB&T Corp.	Branch Banking and Trust Company	Parties to Joint Ventures with the Debtors Revolving Facility Lenders
BHP Billiton Ltd.	BHP Billiton	Major Competitors
BlackRock Inc.	BlackRock Advisors LLC BlackRock Fund Advisors	Major Unsecured Noteholders Major Equity Holders
Bloomberg L.P.	Bloomberg Finance, L.P. Bloomberg BNA	Debtors' Professionals, Consultants and Service Providers
Capital One Financial Corp	Capital One Equipment Leasing & Finance	Parties to Material Unexpired Leases with the Debtors
Caterpillar Inc.	Caterpillar Financial Services	Parties to Material Unexpired Leases with the Debtors
CBRE Group Inc.	CBRE Inc.	Secured Term Loan Lenders
Centurylink Inc.	CenturyLink	Significant Utility Providers
Charles Schwab Corporation	Charles Schwab Investment Management, Inc.	Major Equity Holders

McKinsey Client Name	Interested Party Name	Interested Party List Category
Chubb Corporation	Chubb & Son Chubb Group of Insurance Companies Federal Insurance Company	Beneficiaries of Letters of Credit Material Sureties Insurers, Insurance Brokers and Third-Party Administrators
Citadel LLC	Citadel Advisors, LLC	Parties to Joint Ventures with the Debtors
Citigroup	Citigroup Global Markets	Revolving Facility Lenders
Citizens Bank - EHS	Citizens Bank of Weston	Parties to Joint Ventures with the Debtors
CNA Financial Corp.	CNA Insurance Group	Material Sureties
Credit Agricole	Credit Agricole Bank Credit Agricole Corporate and Investment Bank	Depository and Disbursement Banks Revolving Facility Lenders
Credit Suisse Group	Credit Suisse	Secured Term Loan Lenders
CSX Corporation	CSXT	Debtors' Largest Unsecured Creditors (Excluding Noteholders)
Deutsche Bank AG	Deutsche Asset Management Investmentgesellschaft mbH (DeAM) Deutsche Bank	Major Equity Holders Depository and Disbursement Banks Revolving Facility Lenders Secured Term Loan Lenders
Duke Energy Corporation	Duke Energy/Progress	Major Customers of the Debtors
Enel Spa	Enel Trade Spa	Major Customers of the Debtors
Ernst & Young LLP	Ernst & Young	Debtors' Professionals, Consultants and Service Providers
Finarvedi Spa	Siderurgica Triestina Srl	Major Customers of the Debtors
FL Smith & Co. A/S	FLSmith USA Charleston Operations	Other Major Suppliers of Goods and Services
General Electric Company	GE Fairchild LLC General Electric Capital Corporation Homer City Generation, L.P.	Other Major Suppliers of Goods and Services Lenders Under A/R Facility Major Customers of the Debtors
Glencore International AG	Glencore Plc	Major Competitors
Goldman Sachs Group	Goldman Sachs Bank USA	Revolving Facility Lenders
H.I.G. Capital LLC	H.I.G. Whitehorse Capital LLC	Secured Term Loan Lenders
JPMorgan Chase & Co.	J.P. Morgan Securities LLC JPMorgan Chase & Co., nka JPMorgan Chase, National Association JPMorgan Chase Bank, N.A.	Major Unsecured Noteholders Depository and Disbursement Banks Revolving Facility Lenders Secured Term Loan Lenders
KBC Bank and Insurance Holding Company NV	KBC Fund Management, Ltd.	Major Equity Holders



McKinsey Client Name	Interested Party Name	Interested Party List Category
KPMG	KPMG LLP	Debtors' Professionals, Consultants and Service Providers
Lazard Ltd	Lazard Asset Management LLC (U.S.)	Major Unsecured Noteholders
Liberty Mutual Group	Liberty Mutual Insurance Co. Liberty Mutual Insurance Companies Liberty Mutual Insurance Europe, Ltd.	Beneficiaries of Letters of Credit Material Sureties Insurers, Insurance Brokers and Third-Party Administrators
M&T Bank Corp.	Wilmington Trust Company	Current Bond Trustees
MassMutual Financial Group	Oppenheimer Funds	Secured Term Loan Lenders
McGraw-Hill Companies Inc.	Standard & Poor's	Debtors' Professionals, Consultants and Service Providers
Morgan Stanley	Morgan Stanley Morgan Stanley Senior Funding, Inc.	Depository and Disbursement Banks Secured Term Loan Lenders Revolving Facility Lenders
Munich Re	Munich Re	Insurers, Insurance Brokers and Third-Party Administrators
Nationwide	Freedom Specialty Insurance Company Neuberger Berman Neuberger Berman Management LLC.	Insurers, Insurance Brokers and Third-Party Administrators
Neuberger Berman Group LLC		Secured Term Loan Lenders Major Unsecured Noteholders
New York Life Insurance Company	Mackay Shields LLC	Major Unsecured Noteholders Second Lien Noteholders
Nexans	Nexans Amercable Inc.	Parties to Material Contracts with the Debtors
Nomura Securities Co. Ltd.	Nomura Corporate Research and Asset Management, Inc. (U.S.) Nomura Securities Co., Ltd.	Major Unsecured Noteholders Major Equity Holders
Northwestern Mutual Life Insurance Co.	Mason Street Advisors LLC	Major Unsecured Noteholders
NRG Energy Inc.	NRG Power Marketing LLC	Major Customers of the Debtors
Oaktree Capital Management LLC	Oaktree Capital Management, L.P.	Major Unsecured Noteholders
Onex Corporation	Onex Credit Partners, LLC	Secured Term Loan Lenders
Orica	Nelson Brothers LLC	Debtors' Largest Unsecured Creditors (Excluding Noteholders)



McKinsey Client Name	Interested Party Name	Interested Party List Category
Peabody Energy Corporation	Peabody COALTRADE LLC Peabody Energy Corp. Peabody Energy, Inc. Peabody Holding Co., Inc. Peabody Powder River Operations, LLC	Major Customers of the Debtors Parties to Joint Ventures with the Debtors Major Competitors
Pinebridge Investments Middle East B.S.C.	Pinebridge Investments LLC	Secured Term Loan Lenders
PNC Financial Services	PNC Bank PNC Bank, N.A. PPM America, Inc.	Depository and Disbursement Banks Revolving Facility Lenders Major Unsecured Noteholders
Prudential Corporation Plc	Prudential Insurance	Secured Term Loan Lenders
Prudential Financial, Inc.	Ilva S.P.A.	Secured Term Loan Lenders
Riva Fire Spa		Major Customers of the Debtors
Rothschild & Cie	Rothschild, Inc.	Debtors' Professionals, Consultants and Service Providers
Royal Bank Financial Group	RBC Global Asset Management, Inc.	Major Equity Holders
Royal Bank of Scotland Group plc	RBS Greenwich Capital	Revolving Facility Lenders
Siemens AG	Siemens Financial Services Siemens Industry Pace Global	Parties to Material Unexpired Leases with the Debtors Debtors' Professionals, Consultants and Service Providers
Société Générale	SG Americas Securities LLC	Major Unsecured Noteholders
SSAB Svenskt Stål AB	SSAB EMEA AB	Major Customers of the Debtors
Staples	Staples Advantage	Parties to Material Unexpired Leases with the Debtors
State of Michigan	Michigan Department of Treasury	Major Equity Holders
State Street Corporation	SSGA Funds Management, Inc. State Street Global Advisors (SSGA)	Major Equity Holders Major Unsecured Noteholders
Stichting Administratiekantoor Vitrol Holding II	Vitrol, Inc.	Major Customers of the Debtors
Sumitomo Mitsui Banking Corporation (SMBC)	Sumitomo Mitsui Banking Corporation Sumitomo Mitsui Banking Corporation (SMBC)	Revolving Facility Lenders Depository and Disbursement Banks
Swiss Re	Swiss Re International SE	Insurers, Insurance Brokers and Third-Party Administrators
Tata Sons	Tata Steel Global Procurement Co. Pte., Ltd.	Major Customers of the Debtors
Teck Resources Limited	Teck Resources, Ltd.	Major Competitors

McKinsey Client Name	Interested Party Name	Interested Party List Category
Tennessee. State of Tennessee	Tennessee Department of Environment and Conservation	Permitting/Licensing Authorities, Environmental Regulatory Agencies and Reclamation Bonding Entities
The Capital Group Companies Inc	Capital Research & Management Company (U.S.)	Major Unsecured Noteholders
The Hartford Financial Services Group Inc.	Hartford Casualty Insurance Company	Insurers, Insurance Brokers and Third-Party Administrators
The Travelers Companies Inc.	Twin City Fire Insurance Company	Beneficiaries of Letters of Credit
The Vanguard Group Inc.	Travelers	Major Equity Holders
	Vanguard Group, Inc.	
	Thomson Reuters	
Thomson Reuters Corporation	Thomson Reuters GRC, Inc.	Debtors' Professionals, Consultants and Service Providers
	Thomson Tax & Accounting	
	The Bancorp, Inc.	
	U.S. Bancorp Equipment Finance Inc.	Depository and Disbursement Banks
U.S. Bancorp	U.S. Bank, National Association	Parties to Material Unexpired Leases with the Debtors
	UBS	Revolving Facility Lenders
	UBS Financial Services, Inc.	Depository and Disbursement Banks
UBS AG	UBS Loan Finance Stamford Branch TRS	Major Equity Holders
UniCredit SpA	Pioneer Investment Management, Inc.	Revolving Facility Lenders
Union Bank of California	Union Bank, N.A., fka Union Bank of California	Major Unsecured Noteholders
		Current Bond Trustees
United States Chamber of Commerce	United States Chamber of Commerce	Debtors' Professional Memberships and Commercial Associations
United States Steel Corp	United States Steel	Major Customers of the Debtors
	Verizon	
Verizon Communications	Verizon Business	Significant Utility Providers
	Verizon Wireless	
W.R. Berkley Corp.	Berkley	Significant Utility Providers
Walter Energy Inc.	Walter Energy, Inc.	Insurers, Insurance Brokers and Third-Party Administrators
	Wells Fargo	Major Competitors
Wells Fargo & Company	Wells Fargo Bank, N.A.	Depository and Disbursement Banks
		Revolving Facility Lenders
Willis	Willis of New York	Debtors' Professionals, Consultants and Service Providers
Windstream	Windstream	Significant Utility Providers
Wolters Kluwer	CT Corporation System d/b/a CT Lien Solutions	Debtors' Professionals, Consultants and Service Providers

McKinsey Client Name	Interested Party Name	Interested Party List Category
XL Group Plc	XL Insurance Company SE XL Specialty Insurance Company	Insurers, Insurance Brokers and Third-Party Administrators
Zurich Financial Services	American Guarantee & Liability (Zurich) Zurich American Insurance Co. Zurich American Insurance Company Zurich Insurance Group	Insurers, Insurance Brokers and Third-Party Administrators Beneficiaries of Letters of Credit Insurers, Insurance Brokers and Third-Party Administrators Material Sureties
McKinsey served an informal group of holders of the Debtors' first lien senior secured loans in the Arch Coal, Inc. bankruptcy case. Arch Coal, Inc. is not a McKinsey client	Arch Coal, Inc.	Parties to Material Unexpired Leases with the Debtors Major Competitors Parties to Joint Ventures with the Debtors



**SCHEDULE 1 - CONFIDENTIAL AND SUBJECT TO PROTECTIVE ORDER ANTICIPATED IN ORDER DATED JULY 1, 2016**

McKinsey Employee Name	Former Employer	Interested Party Name	Interested Party List Category	Notes
Ignace Proot	ArcelorMittal Flat Carbon Europe	ArcelorMittal Princeton ArcelorMittal Sourcing, S.A. Pristine Resources, Inc. (Arcelor Mittal)	Major Competitors Major Customers of the Debtors Parties to Material Unexpired Leases with the Debtors	ArcelorMittal was also disclosed as a client
Heather Eisenman	GE Oil and Gas	GE Fairchild LLC General Electric Capital Corporation Homer City Generation, L.P.	Other Major Suppliers of Goods and Services Lenders Under A/R Facility Major Customers of the Debtors	GE was also disclosed as a client
Brian Green	Nalco Champion	Nalco Co.	Other Major Suppliers of Goods and Services	
Kyle Sturgeon, Jeff Gordon, Neil Christie, Keith Beattie, Chris Moye, Michael Pesch, Geoff White, Joao Carlos Frenades, Richard Hudson	Alvarez & Marsal Valuation services North America LLC	Alvarez & Marsal Valuation services North America LLC	Debtors' Professionals, Consultants and Service Providers	
Matt Johnston	Australia & New Zealand Banking Group Ltd. (ANZ)	Australia and New Zealand Banking Group Ltd. (ANZ)	Depository and Disbursement Banks Debtors' Professionals, Consultants and Service Providers	ANZ was also disclosed as a client
Matt Johnston	KPMG	KPMG LLP		KPMG was also disclosed as a client



**SCHEDULE 1 - CONFIDENTIAL AND SUBJECT TO PROTECTIVE ORDER ANTICIPATED IN ORDER DATED JULY 1, 2016**

<b>McKinsey Employee Name</b>	<b>Interested Party served through a former employer</b>	<b>Notes</b>
Jeremy Seeley	Deutsche Bank	Deutsche Bank was also disclosed as a Firm client
Jeremy Seeley	JP Morgan	JP Morgan was also disclosed as a Firm client
Rick Notorianni	NGP Energy Capital Management	
Jeremy Seeley	Morgan Stanley	Morgan Stanley was also disclosed as a Firm client

**SCHEDULE 1 - CONFIDENTIAL AND SUBJECT TO PROTECTIVE ORDER ANTICIPATED IN ORDER DATED JULY 1, 2016**

**List of Debtors Professionals from Interested Parties List that were Retained by McKinsey**

Accountemps
Bank of America
Bloomberg Finance, L.P.
Cherry Bekaert LLP
Cleary Gottlieb Steen & Hamilton LLP
Corporate Executive Board
Ct Corporation System D/B/A Ct Lien Solutions
Davis Polk & Wardwell LLP
Deloitte Tax LLP
Ernst & Young
Houlihan Lokey, Inc.
Hunton & Williams LLP
Jones Day
KPMG LLP
Moody's Investors Service
Siemens Industry Pace Global
Standard & Poor's
Thomson Reuters
Towers Watson
Willis of New York
Kirkland & Ellis
Mcguire Woods LLP
Protiviti
Quinn Emanuel
Stroock & Stroock & Lavan LLP

**Schedule 2**

1. Eaton Vance Corporation
2. BlackRock Advisers LLC
3. BlackRock Fund Advisors
4. SSGA Funds Management, Inc.
5. State Street Global Advisers
6. Citadel Advisers LLC
7. Hudson Bay Capital Management LP
8. Wells Fargo Bank N.A.
9. Western Asset Management

**Schedule 3**

1. Deutsche Bank
2. JP Morgan Securities LLC
3. JP Morgan Chase Bank N.A.
4. Citigroup Global Markets
5. Bank of America, N.A.
6. Goldman Sachs Bank USA
7. Barclays Bank plc
8. Morgan Stanley
9. Morgan Stanley Senior Funding Inc.
10. Credit Suisse
11. UBS
12. UBS Financial Services, Inc.



Schedule 4

I, Kevin Carmody, declare as follows:

- 1) I am the Practice Leader at McKinsey Recovery & Transformation Services U.S., LLC (“McKinsey RTS”) in charge of the services it is rendering to the Debtors.
- 2) The information provided in this disclosure pursuant to the Court’s order dated July 1, 2016 [Docket # 2895] was compiled at my request by the legal and financial teams at McKinsey RTS and its affiliates.

Pursuant to 28 U.S.C. § 1746, to the best of my knowledge, information, and belief, I declare under penalty of perjury that the information and schedules in this disclosure are true and correct.

Dated: July 6, 2016  
Richmond, Virginia

Kevin Carmody



Practice Leader  
McKinsey Recovery & Transformation  
Services U.S., LLC